

SUSTAINABILITY STATEMENT

INTRODUCTION

The Board of Directors ("Board") of Uchi Technologies Berhad ("UCHITEC" or "the Group") is pleased to present this Sustainability Statement ("Statement") for the financial year ended December 31, 2025 ("FY2025"). This Statement discusses the business sustainability of UCHITEC, including Economic, Environmental, Social and Governance ("EESG") aspects and provide an overview of our sustainability commitments, approaches, progress and performance.

This Statement is prepared in accordance with the Bursa Malaysia Securities Berhad ("Bursa Securities") Main Market Listing Requirements ("MMLR") and guided by the Sustainability Reporting Guide and Toolkits (3rd Edition) issued by Bursa Securities. This Statement should be read in conjunction with other sections in our Annual Report namely Management Discussion and Analysis, Corporate Governance Statement, Statement on Risk Management and Internal Control as well as Corporate Governance Report, as our sustainability efforts may be better contextualised and narrated in the respective sections.



Additionally, we have undergone FTSE4Good assessment and we remain as a constituent of the FTSE4Good Bursa Malaysia ("F4GBM") Index series. Notably, based on the December 2024 review, we have achieved a remarkable milestone by being included in the 3-star ESG Grading Band, representing the top 26%-50% by ESG ratings amongst Public Listed Companies in FBM EMAS that have been assessed by FTSE Russell. This represents a significant improvement over our rating in December 2023, where we achieved 2-star ESG Grading Band, underscoring our commitment to environmental, social and governance practices.

SCOPE AND BASIS OF SCOPE

The Statement covers the business operations of three of its subsidiaries, namely, Uchi Optoelectronic (Malaysia) Sdn. Bhd. ("UOM"), Uchi Electronic (Malaysia) Sdn. Bhd. ("UEM") and Uchi Technologies (Dongguan) Co., Ltd ("Uchi Dongguan"), as these subsidiaries contribute approximately 100% of the Group's total revenue. The scope of this Statement is defined to ascertain the sustainability topics that affect the Group's business strategy and how performance can be improved in the short, medium, and long term.

REPORTING PERIOD

This Statement provides information on our Group's annual sustainability performance and key achievements for FY2025, unless stated otherwise. Where relevant, we will also include data from previous years to track year-on-year progress and provide comparative data.

AVAILABILITY

This Statement is available on our Company's website at www.uchi.net.

ASSURANCE STATEMENT

This Statement has not been externally assured. Nevertheless, the performance data published in this Statement have been validated and reviewed by the internal Operations and Management team. In addition, regular reviews are in place in relation to the policies and procedures quoted in this Statement. This Statement is reviewed and approved by the Board.

FEEDBACK

We welcome and encourage our stakeholders to provide feedback pertaining to this Statement at info@uo.uchi.net.

OUR SUSTAINABILITY FRAMEWORK AND COMMITMENTS

At UCHITEC, we are strongly committed to sustainability and are dedicated to leading the charge in developing innovative solutions for sustainable development. Our strategic framework prioritises purposeful growth with sustainability as a key factor, reflecting our steadfast determination to do our part in building a more sustainable future.

To promote responsible business practices and drive economic success, we are committed to addressing on-going challenges. Our efforts are centred on delivering greater value to our customers, employees, shareholders, and the communities in which we operate.

The Group's sustainability strategies are founded upon our commitments on four (4) main pillars, namely Economic, Environment, Social and Governance sustainability. In FY2025, we continue to map our sustainability pillars and material sustainability matters with United Nations Sustainable Development Goals.

SUSTAINABILITY STATEMENT (cont'd)

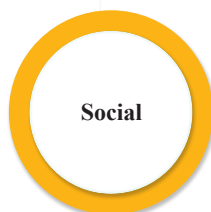
OUR SUSTAINABILITY FRAMEWORK AND COMMITMENTS (cont'd)



UCHITEC promises to deliver quality services and products to our customers, uphold good business conduct and ethics, and strive to deliver good returns to our shareholders.



UCHITEC will continue to advocate green development across all our current and future business operations.



UCHITEC has systems in place to improve workplace well-being, respect human rights, retain talent and bring untoward incidents at the workplace to zero.

UCHITEC is committed to continually improving the well-being and living standards of its surrounding communities.



UCHITEC adopt a “Tone from the Top” approach where our sustainability governance is led by our Board of Directors. Our Board is committed to sustainability practices in our organisation.

OUR SUSTAINABILITY GOVERNANCE

To embed sustainability throughout our organisation, we adopt a tone from the top approach where our Group's sustainability governance is led by our Board of Directors. Our Board is supported by the Executive Committee (“EXCOM”) and Management Committee (“MANCOM”) in addressing and managing the sustainability matters within our Group.

The details of reporting structure, roles and responsibilities of the Board, EXCOM and MANCOM are illustrated in the diagram below:

Board of Directors

The Group's sustainability governance is led by our Board of Directors, who ensure that a culture of sustainability is distributed, integrated, and embedded across all our diverse business functions. The Board also ensures that the means are in place for each department and site to deploy all related sustainability programmes. In terms of sustainability, good governance enables the Board to consider and manage business strategy, considering all material risks faced by the organisation and capitalising on any opportunity available to the organisation.



Executive Committee (“EXCOM”)

EXCOM directly assists and reports to the Board on matters concerning the effective implementation of sustainability-related strategies which complement or are integrated with business strategies. The EXCOM's primary role is to oversee the day-to-day sustainability management of all UCHITEC's subsidiary companies.



Management Committee (“MANCOM”)

Reporting to the EXCOM is the MANCOM whose function is to implement the Company's sustainability initiatives and oversee the daily management of sustainability matters in business operations.








In addition, the MANCOM is also responsible for the discussion and alignment of the sustainability strategies within the organisation. This includes setting targets and performance indicators; overseeing the sustainable performance of the respective subsidiaries; as well as serving as a forum to gather input from each department or function. It is also the responsibility of MANCOM to oversee the conduct of materiality assessment processes, such as stakeholder engagement processes and the identification of material sustainability matters to ensure that robust measures are in place. The MANCOM then reports to a higher governance level on the overall operational management of sustainability matters.

SUSTAINABILITY STATEMENT (cont'd)

STAKEHOLDER ENGAGEMENT

Stakeholders play a pivotal role in guiding our sustainability journey. Their insights and expectations inform our strategies and operations, ensuring that we remain accountable, transparent, and forward-thinking. By prioritizing stakeholder engagement, we aim to create lasting value and contribute meaningfully to a more sustainable future.

The table below lists the needs of our different stakeholder groups and how we have engaged with and addressed their needs.

No.	Stakeholder	Engagement Objective	Engagement Methods	Frequency
1	Investors/ Financiers 	<ul style="list-style-type: none"> Shareholders' value creation Corporate governance 	<ul style="list-style-type: none"> Corporate website Investor relationship channel Quarterly financial results Annual report Annual General Meeting Whistle Blowing Policy Corporate Disclosure Policy 	<ul style="list-style-type: none"> As and when needed On-going Quarterly Annually
2	Employees 	<ul style="list-style-type: none"> Job satisfaction Working environment Career advancement Occupational safety and health Corporate governance 	<ul style="list-style-type: none"> Employee handbook Training and development Appraisal and performance review Anti-Bribery and Corruption briefing Sports and recreation programme Occupational safety and health programme Whistle Blowing Policy 	<ul style="list-style-type: none"> As and when needed On-going Annually
3	Regulatory authorities 	<ul style="list-style-type: none"> License to operate Regulatory compliance 	<ul style="list-style-type: none"> Updates on rules and regulations Consultation with authorities Attendance at relevant seminars and conferences Site visit and meeting Member of the Federation of Malaysian Manufacturers 	<ul style="list-style-type: none"> As and when needed On-going
4	Media 	<ul style="list-style-type: none"> Meaningful communication 	<ul style="list-style-type: none"> Press release 	<ul style="list-style-type: none"> As and when needed
5	Local community/ Society 	<ul style="list-style-type: none"> Environmental impact Social impact 	<ul style="list-style-type: none"> Participation in local community activities Donation Pay attention to polluting emissions and effluents 	<ul style="list-style-type: none"> As and when needed On-going
6	Customers 	<ul style="list-style-type: none"> Customer satisfaction Product quality Sustaining a long-term relationship Technical advancement Corporate governance 	<ul style="list-style-type: none"> Customer satisfaction survey Customer periodic visit and audit Real-time production status updates Whistle Blowing Policy 	<ul style="list-style-type: none"> As and when needed On-going Annually
7	Suppliers 	<ul style="list-style-type: none"> Continuous supply Forge strategic partnerships Supplier performance review Corporate governance 	<ul style="list-style-type: none"> Supplier code of conduct Regular supplier performance evaluation Supplier selection via pre-qualification and registration Whistle Blowing Policy 	<ul style="list-style-type: none"> As and when needed On-going Annually

SUSTAINABILITY STATEMENT (cont'd)

MATERIAL SUSTAINABILITY MATTERS

The Materiality Assessment Process (“MAP”) at UCHITEC involves the application of various tools to identify, categorise and prioritise sustainability issues according to its materiality to reflect significant Economic, Environmental, Social and Governance (“EESG”) impacts on our business, and to substantively influence the assessments and decisions of our stakeholders.

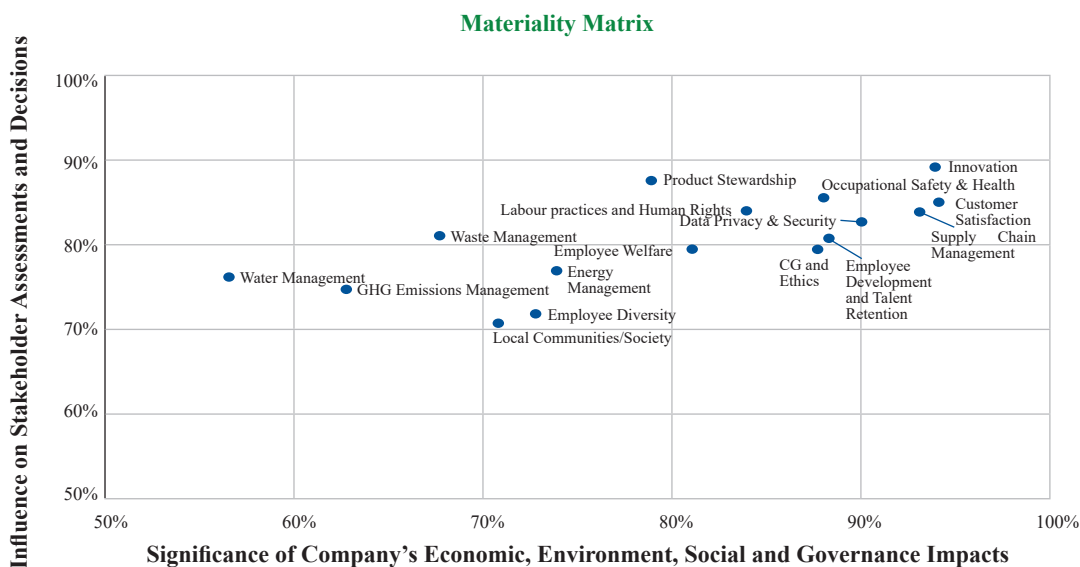
Through an analysis of internal and external sources, the Group identifies possible sustainability issues that may affect the organisation's value. A comprehensive yet objective purview enables us to be responsive to our stakeholders' expectations and safeguard our business from adverse impacts.

Internal sources include our Board or Board Committee reports and meeting minutes; our business strategies (short and medium-term goals, objectives and policies); internal analyses of megatrends that are relevant to the Group, such as talent management and cyber security; the business model of our organisation; and risk management assessments and our risk register that involves identifying significant risks via the organisation's enterprise risk management system.

The Group also uses external sources such as sustainability issues or concerns that are raised by stakeholders; stakeholder feedback, complaints, interests and expectations; topics and emerging trends such as climate change reported by industry and peers; relevant regulations and laws as well as international agreements or commitments which could impact business strategy or raise stakeholder concerns; standards and sustainability-related ratings or rankings such as the FTSE4Good Bursa Malaysia Index; Bursa Malaysia's Sustainability Reporting Guide; media reviews (including social media); and external peer reviews.

In FY2023, we undertook a comprehensive Materiality Assessment that engaged both internal stakeholders (i.e. Board of Directors and employees) and external stakeholders (i.e. investors, customers, suppliers and governments/ authorities). This involved soliciting their perspectives through surveys designed to capture valuable insight, allowing stakeholders to rate the significance of various sustainability matters. These considerations are crucial for identifying the sustainability matters our Group should prioritise in relation to our operations. Through this collaborative process, we aimed to identify and prioritise key sustainability matters that should take precedence in our Group's operations. From the survey, we have identified a total of sixteen (16) material sustainability matters. The outcome of the survey is plotted into a materiality matrix to illustrate the relative importance of each material matter based on the importance to our Group and the importance to our stakeholders.

Following our latest review in 2025, the Board reaffirm that the materiality assessment performed in previous year, along with the sixteen (16) material sustainability matters identified, still remained valid and vital for us to address as shown below:




Sustainability Pillars	Material Sustainability Matters
Economic	<ul style="list-style-type: none"> Customer satisfaction Innovation Supply chain management
Environment	<ul style="list-style-type: none"> Product stewardship Energy management GHG Emissions management Water management Waste management
Social	<ul style="list-style-type: none"> Labour practices and human rights Employee welfare Employee development and talent retention Local communities Employee diversity Occupational safety and health
Governance	<ul style="list-style-type: none"> Corporate governance and ethics Data privacy and security

SUSTAINABILITY STATEMENT (cont'd)

OUR SUSTAINABILITY GOALS AND PERFORMANCE

At UCHITEC, we constantly monitor our performance across our sustainability pillars. The table below presents an overview of our sustainability goals and targets, and our performance for FY2025.

Sustainability Pillars	Material Sustainability Matters	Sustainability Goals	FY2025 Performance
Economic   	<ul style="list-style-type: none"> Customer satisfaction 	<ul style="list-style-type: none"> Achieve a minimum of 8 for customer rating (out of 10) 	<ul style="list-style-type: none"> Achieved a customer rating of 8.46 with no major customer complaints
	<ul style="list-style-type: none"> Innovation Supply chain management 	<ul style="list-style-type: none"> Develop and launch 6 or more new products into the 1st mass production each year Achieve a spending percentage of 20% or more with local suppliers 	<ul style="list-style-type: none"> 10 new products developed and launched into 1st mass production 26% spending with local suppliers
	Environment       	<ul style="list-style-type: none"> Product stewardship GHG emissions management Energy management Water management Waste management <ul style="list-style-type: none"> Total waste diverted from disposal 	<ul style="list-style-type: none"> Compliance with local regulatory requirements for scheduled waste disposal GHG emissions management Efficiency in energy management Reduce total water consumption by 3% by 2028, compared to 2025 baseline levels Achieve 80% recycling rate for defined recyclable waste streams by 2028
Social      	<ul style="list-style-type: none"> Labour practices and human rights 	<ul style="list-style-type: none"> Zero tolerance to human rights violations (forced or child labour, discrimination, harassment and others breach of human and labour rights) 	<ul style="list-style-type: none"> 0 substantiated complaints concerning human rights violations (forced or child labour, discrimination, harassment and other breach of human and labour rights)
	<ul style="list-style-type: none"> Employee diversity 	<ul style="list-style-type: none"> Provide equal employment and career growth opportunities for all, irrespective of gender, race, religion or disability 	<ul style="list-style-type: none"> 39% of managerial role (managers and above) are represented by women
	<ul style="list-style-type: none"> Employee welfare 	<ul style="list-style-type: none"> Provide employment with talent development and retention 	<ul style="list-style-type: none"> 2,514 hours of training 18 employees in total employee turnover
	<ul style="list-style-type: none"> Employee development and talent retention 	<ul style="list-style-type: none"> Trained 50 or more employees annually on health and safety standards 	<ul style="list-style-type: none"> 88 employees trained on health and safety standards
	<ul style="list-style-type: none"> Occupational safety and health 	<ul style="list-style-type: none"> Zero work-related fatalities 	<ul style="list-style-type: none"> 0 work injury, work-related fatalities and lost time incident rate
	<ul style="list-style-type: none"> Local communities 	<ul style="list-style-type: none"> Support local communities through corporate social responsibility programmes 	<ul style="list-style-type: none"> Contributed donations totalling RM80,000 to several establishments, positively impacting 165 beneficiaries Offered an internship programme and eighteen students were hired in the current financial year
	<ul style="list-style-type: none"> Corporate governance and ethics Data privacy and security 	<ul style="list-style-type: none"> Uphold the high standard of corporate governance and ethics Zero substantiated complaints concerning breaches of customer privacy and losses of customer data 	<ul style="list-style-type: none"> 0 confirmed incidents of corruptions, non-compliance and breach of ethical issues 0 substantiated complaints concerning breaches of customer privacy and losses of customer data

SUSTAINABILITY STATEMENT (cont'd)

ECONOMIC

We have formulated sustainability practices which aim to generate long-term benefits to all stakeholders in terms of business continuity and value creation.

CUSTOMER SATISFACTION

UCHITEC is committed to helping its customers solve complex challenges and supporting our customers in creating tomorrow's breakthrough innovations. At UCHITEC, Total Customer Satisfaction is our business priority, and we will continue to strive to "Exceed Customers' Expectations through Continuous Improvement".

We are committed to building enduring relationships with our customers worldwide by enhancing the value of their products and offering services that support their sustainability goals. In accordance with UCHITEC's ISO9001 Quality Policy, we pledge to:

- ✓ provide products and services that fully meet the expectations of interested parties via a balanced approach and with on-time and defect-free delivery;
- ✓ improve our products and services through employee training and development, and implement a Plan-Do-Check-Action ("PDCA") cycle; and
- ✓ commit to the continuous implementation of ISO9001 Quality Management System and adhere to applicable requirements.

On average, UCHITEC scored 8.46/10.00 in 2025 (2024: 8.69/10.00) on the customer satisfaction index. The assessment criteria encompass predominantly, where relevant, product design, development, pricing, lead time, delivery, quality, customer complaint handling and packaging.

INNOVATION

In an era of rapid change and technological advancement, continuous innovation is essential to ensure that we stay ahead of the curve and create meaningful value for our customers. As trusted collaborators in our customers journey in innovation, our technical and tactical proficiency has a considerable impact on their business. We provide innovative solutions to our customers, help them to be the first to launch a new product feature and ultimately, capture market share.

Our aim to provide swift, innovative and financially rewarding solutions to our customers is deeply ingrained in our corporate culture. This is demonstrated in our Vision, Mission, Strength, Development Strategy and Development Goals.

Our Vision	We pledge to be the first-line partner for exclusive innovative solutions.
Our Mission	To achieve technological breakthroughs and exceed customers' expectations by providing innovative solutions and cost-effective manufacturing services.
Our Strength	A Technical Partner to walk you to the top.
Development Strategy	To be a strategic technical partner that cannot be omitted and will remain as a market leader. Total customer satisfaction is our purpose of existence and devotion in innovation derived from the founders is our motivation for continuous breakthrough.
Development Goals	We provide our customers with comprehensive solutions, transforming their ideas/concepts into products through product design, design verification, design approval, process engineering and manufacturing before delivery. Speed and innovation are our competencies.

SUSTAINABILITY STATEMENT (cont'd)

INNOVATION (cont'd)

UCHITEC aims to breakthrough in technology and innovation that meet and exceed the expectations of our customers. To succeed in this, we integrate sustainability in our strategy and in everything we do. By developing a sustainable consumer experience and increasing efficiency through consistent research and innovation, we aim to continue developing high grade, market-oriented and cost-efficient products that support our sustainability goals and profitable growth.

The research and development team has been headed by Mr. Kao, De-Tsan since it was established in 1990. The team is involved in synergistic collaborations with our customers from diverse industries that range from consumer to industrial products. This broad exposure to different industries enables our research and development team to utilise the competencies and technological concepts derived from their research efforts in creating more innovative and efficient solutions.

In our niche market, we maintain our competitive edge by innovating beyond what our customers currently expect or achieve on their own. This approach has enabled us to provide turnkey solutions and services.

Technical proficiency and tactical proficiency are emphasised with equal importance at UCHITEC. When we have the expert knowledge to operate our equipment and use it efficiently, it means that we have the technical proficiency to tackle our customers' technical issues and provide prompt troubleshooting advice. On the other hand, tactical proficiency allows us to put together our experience and skills to use our judgement, initiative, decisiveness and enthusiasm to achieve the desired results. A combination of technical proficiency and tactical proficiency takes us from simply knowing what something is to understanding why it is important and how to employ it for the best possible results in each situation or environment.

Driven by our technical and tactical savvy, our customers continue to rate us favourably in relation to technical competency. Our customers assess our technical competency using these criteria: product design lead time, quality of product design, and ability to fulfil customers' design requirements and exceed customers' expectations with innovative ideas or designs.

In 2025, we sustained a 100% on-time project launch rate for our customers, matching our flawless record from 2024. We successfully developed and launched 10 new products into mass production, demonstrating our agility in responding to market demands and our commitment to continuous growth.

New product design and development remain central to strengthening our core business and ensuring long-term sustainability. As we continue to invest in the future, we will formulate better ways to deliver our innovative solutions to maintain the technical and tactical proficiency of the Group. Our focus will remain on increasing our capability to continually revise our designs and range of products.

SUPPLY CHAIN MANAGEMENT

We are engaged in responsible procurement practices whereby proper procedures are laid down to ensure that any procurement made is properly evaluated and approved by the relevant authority after considering the production needs and existing stock balance position. We only source our materials from approved vendors which meet certain acceptable business practices and deliver high quality materials based on our specifications.

On top of this, we also mandate that our suppliers' raw materials sourcing are RoHS (Restriction of Hazardous Substances) and REACH (Registration, Evaluation, Authorisation and Restriction of Chemicals) compliant at all times. RoHS directive restricts the use of certain hazardous substances in electrical and electronic equipment whereas REACH is a regulation adopted to safeguard human health and the environment from the risks that can be caused by chemicals.

Subject to certain threshold and their importance, the supplier's performance is assessed on a half yearly basis.

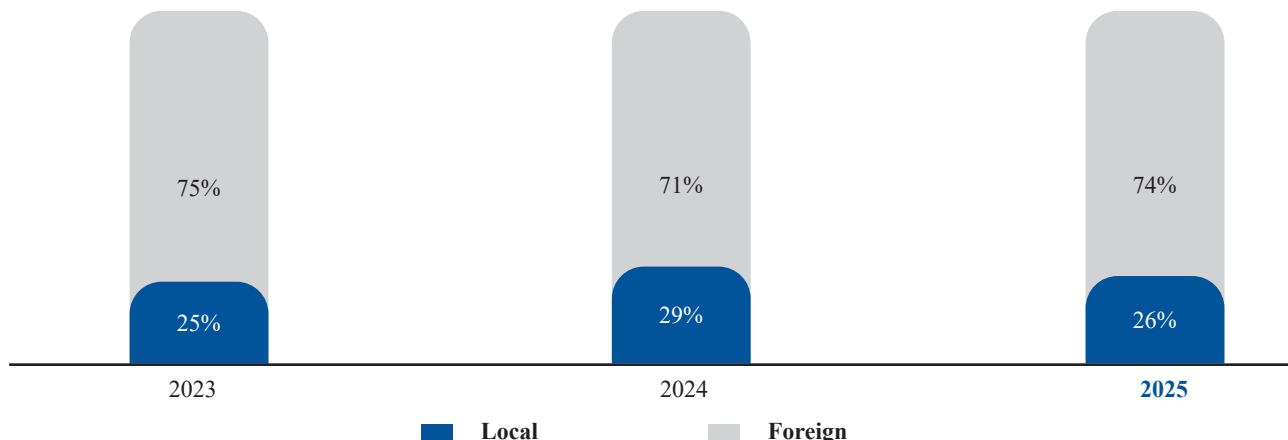
We promote Early Supplier Involvement by engaging and collaborating with our suppliers at our design development stage. This helps to foster collaboration and enables us to obtain inputs from suppliers which in turn are crucial in achieving a shorter design to market time and a smoother production run.

We proactively align our operational requisites for goods and services with local procurement, emphasizing the establishment of a secure, reliable, and cost-effective supply chain that upholds the highest standards of quality and timely delivery. Notwithstanding this commitment, exceptions are made for goods unavailable locally, particularly certain raw materials and specialised technical equipment, along with their related spares and accessories. It is these specific requirements that contribute significantly to the notable proportion of spending on non-local purchases within the Group.

SUSTAINABILITY STATEMENT (cont'd)

SUPPLY CHAIN MANAGEMENT (cont'd)





Proportion of Spending on Local and Foreign Suppliers



	Unit	FY2023	FY2024	FY2025
Local supplier	%	25	29	26
Foreign supplier	%	75	71	74

Supplier code of conduct






We aim to establish mutually beneficial relationships with our suppliers. To achieve this, we developed a Supplier Code of Conduct which outlines the standard terms and conditions as shown below, to ensure our requirements are communicated and made clear to our suppliers. In cases where a breach of any principles or terms in the code is identified, we reserve the right to revoke the contract award or terminate agreements with the suppliers involved. This commitment underscores our dedication to upholding ethical standards and fostering a collaborative and accountable supplier network.

Principles	Description
 <p>Legal compliance</p>	Suppliers shall comply with all other applicable laws in the provision of products and services to UCHITEC, anti-bribery, fraud and corruption. UCHITEC expects suppliers to implement systems and controls to promote compliance with applicable laws and the principles set forth in the Supplier Code of Conduct. Suppliers should also apply these or similar principles to the subcontractors and suppliers work with in providing goods and services to UCHITEC.
 <p>Bribery and corruption</p>	A ‘zero tolerance’ policy towards any form of bribery, corruption, extortion and embezzlement. Suppliers shall not pay bribes or make any other inducement, including kickbacks, facilitation payments, excessive gifts and hospitality, grants or donations in relation to their business dealing with customers and public officials. Suppliers are expected to perform all business dealings transparently and these dealings shall be recorded accurately. Suppliers shall ensure the subsidiaries, affiliates and all other parties appointed by the supplier to conduct work for UCHITEC also comply with the anti-corruption principles.
 <p>Human rights</p>	Suppliers will conduct business in a way that respects the human rights of all people and treat them fairly, in accordance with all applicable laws. UCHITEC do not tolerate the occurrence of involuntary labour, child labour, prison labour, bonded labour or human trafficking in our operations or supply chain. Suppliers must conduct the activities with reasonable steps to identify, prevent and manage human rights impacts in the operations, controlled entities and any incidents must be reported.
 <p>No discrimination</p>	Suppliers are committed to equal employment opportunity and not to discriminate on the ground of race, colour, gender, national origin, sex orientation, religion, age, disability status or any other personal characteristic unrelated to job performance and will comply with all applicable employment discrimination laws. This also applies to the treatment of other counterparties.

SUSTAINABILITY STATEMENT (cont'd)

SUPPLY CHAIN MANAGEMENT (cont'd)

Supplier code of conduct (cont'd)

Principles	Description
Harassment 	Suppliers are prohibited any form of harassment, including sexual harassment and bullying of any employee on the basis of any status protected by law. It can be in the form of physical, verbal, visual or any conduct toward a person that is unwelcomed by that person and has the purpose or effect of creating an intimidating, hostile or offensive work environment. This includes the conduct of anyone in the workplace, such as employees of UCHITEC and non-employees.
Security 	Suppliers shall ensure that all necessary security arrangements are in place to protect their employees. Suppliers are expected to have a management policy in place to be able to respond to emergencies timely and efficiently.
Conflict of Interest 	Suppliers are required to avoid any activity or association that creates or appears to create conflicts that may arise in the performance of work and in any related business decisions. It can be involved both financial and non-financial interests.
Environment 	Suppliers shall comply with sustainability and all applicable environmental laws includes efficient use of resources and respect for the environment.
Health and Safety 	Suppliers must be free from the influence of alcohol or any other substance in order to perform the jobs safely and effectively. Suppliers must ensure workers do not act or threats of violence in the workplace. Weapons are not permitted in Company premises or while conducting business on behalf of the Company. Suppliers shall comply with all applicable workplace health and safety laws including appropriate controls, training, work procedures and personal protective equipment.

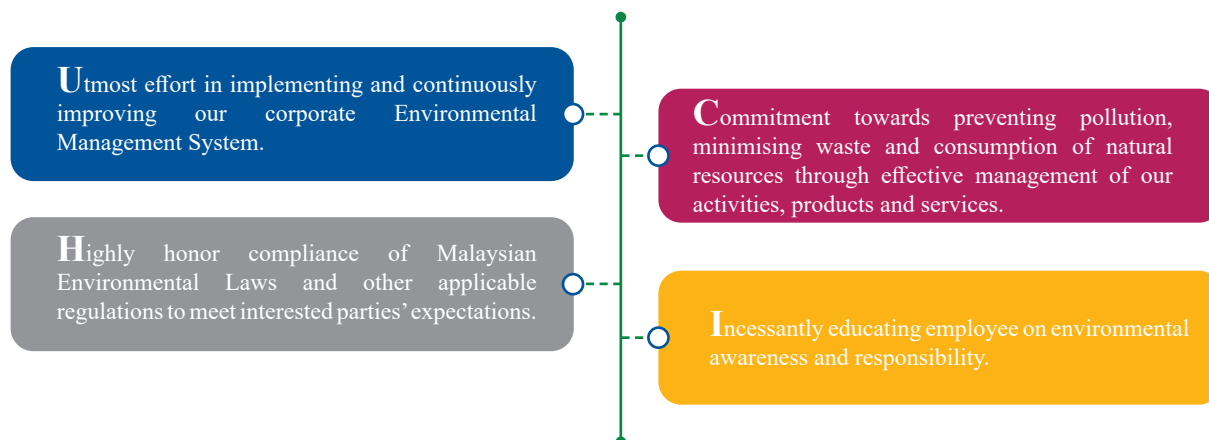
In addition to the Supplier Code of Conduct, we expect continuous improvement from our suppliers in terms of economic, environmental, social, and corporate governance performance. To ensure commitment from our suppliers, we have prepared a Supplier Declaration Form reflecting our principles which all suppliers are requested to sign. The aim of the Supplier Declaration Form is to increase awareness and improve transparency, as well as to ensure the integrity of UCHITEC's supply chain through economic, environmental and social, and corporate governance adherence.

SUSTAINABILITY STATEMENT (cont'd)

ENVIRONMENT

At UCHITEC, we strive to reduce the environmental impact of our operations and products, and helping our customers do the same while delivering sustainable value to society. The Group adheres to all environmental laws and regulations, ensuring that our production processes are constantly upgraded and our products improved to comply with evolving environmental standards.

We are committed to protecting the environment for future generations through:



PRODUCT STEWARDSHIP

We prioritise quality and safety in our manufacturing through rigorous product stewardship. Our aim is to provide customers and stakeholders with valuable skills and top-notch product quality. To address environmental, safety, and health risks, we conduct thorough evaluations and work closely with customers and suppliers in research and development. This effort ensures we monitor impacts and guarantee product safety and sustainability.

UCHITEC Group's product complied with the European's eco design requirements and the stringent EU energy regulations by incorporating features like a standby and off mode with an electrical power consumption of less than 0.5 watts, and the capability to shut off completely within 15 minutes after operation is ceased. Most of the products in this category are also equipped with a zero-watt power consumption feature when in standby mode.

Uchi Optoelectronic (M) Sdn. Bhd. ("UOM") and Uchi Technologies (Dongguan) Co., Ltd. ("Uchi Dongguan") are both ISO 14001 certified companies since 2001 and 2010 respectively, in recognition of the Group's commitment to preserving the environment.

The Group engages a certified independent testing laboratory to routinely measure air pollutant levels and comply with the Environmental Quality (Clean Air) Regulation 2014.

SUSTAINABILITY STATEMENT (cont'd)

ENERGY MANAGEMENT AND GHG EMISSIONS MANAGEMENT

The impacts of climate change are increasingly apparent with each passing day, with carbon emissions emerging as a pivotal factor in this global challenge. As such, we are dedicated to implementing ongoing initiatives aimed at minimising our carbon footprint and reducing electricity consumption, thereby contributing to effective climate change management. Among these initiatives are:

- ✓ UCHitecture, our facility enriched with eco-friendly and green features, has been meticulously designed to thrive in the tropical climate while harmonizing with the local environmental and socio-cultural landscapes. Our innovative wavy sunroof design and strategically placed atrium invite natural sunlight into our spaces, significantly reducing our dependence on artificial lighting. These design elements not only help in reducing our electricity consumption over the years but also underscore our commitment to climate change management.



- ✓ We installed a Grid-Connected Photovoltaic Power System in December 2016, which has helped generate renewable energy and reduce our carbon emissions by more than 500 tons each year. We also successfully completed the installation of solar panels at our Uchi Dongguan factory building in August 2022.



Solar panel at UOM



Solar panel at Uchi Dongguan

- ✓ Achieving absolute zero emissions is an impossibility. In acknowledgment of this, one of our measures in climate change management is planting trees at our premises, as we understand that the act of planting and maintaining trees around can help in offsetting and balancing the emissions that we have produced.



Tree planting at UOM

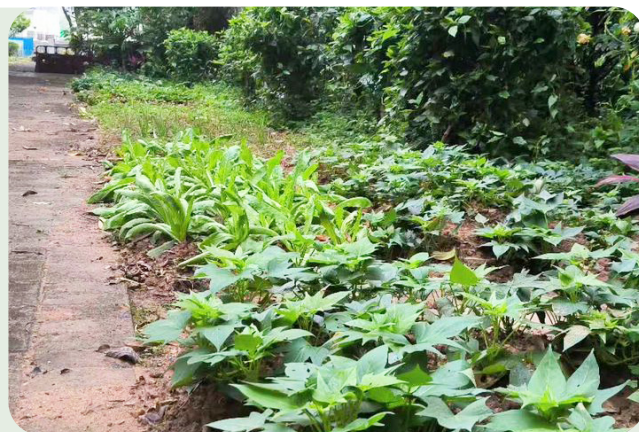
SUSTAINABILITY STATEMENT (cont'd)

ENERGY MANAGEMENT AND GHG EMISSIONS MANAGEMENT (cont'd)



Tree planting at Uchi Dongguan

- ✓ We have implemented fruits and vegetables farming initiative within our China Plant compound to combat climate change. This eco-friendly endeavour not only promotes sustainability but also contributes to reducing our carbon footprint. By cultivating fresh produce on-site, we not only foster a healthier workplace but also actively participate in greening urban spaces, which is crucial for biodiversity and mitigating the urban heat island effect. This initiative aligns with our commitment to environmental stewardship and reflects a proactive approach to address climate change within our local context.



Fruits and vegetables farming at Uchi Dongguan by employees

SUSTAINABILITY STATEMENT (cont'd)

ENERGY MANAGEMENT AND GHG EMISSIONS MANAGEMENT(cont'd)

To further reduce our carbon footprint, we foster a responsible business environment within our premises by educating and encouraging our employees to be energy-conscious and adopting energy-saving practices as described below:

Switch off lights when not in use	Shut down and unplug equipment or appliances when not in use	Use in-house developed Power Monitoring software to monitor high electricity power consumption machines by optimising the equipment's performance
Replace existing sodium vapour street lamps (150W) to solar street lights	Encourage employees to use staircase instead of lift to reduce energy consumption	Go Green Campaign encourages employees to plant vegetables and fruits within the premises of the Group

As a testament to our efforts in preserving and conserving the environment, Uchi Dongguan was honored with the "2012 Dongguan City Green Award". This prestigious recognition highlights our commitment to climate change management and signifies the positive impact of our environment preservation endeavors.

	Unit	FY2023	FY2024	FY2025
Petrol	Liter	6,905	5,803	5,916
Diesel	Liter	304	265	209
Total	Liter	7,209	6,068	6,125

Note:

- (i) Petrol and diesel consumption is compiled based on the actual usage by the company vehicles.

	Unit	FY2023	FY2024	FY2025
Electricity	kWh	1,380,340	1,389,945	1,360,747
Revenue	RM'000	242,516	222,092	184,228
Electricity intensity	kWh/ RM'000	5.69	6.26	7.39

Note:

- (i) Electricity consumption data is compiled based on the monthly utility bills.
(ii) Electricity intensity represents the electricity used (kWh) per revenue (RM'000).

In FY2025, the Group recorded a 2.1% reduction in purchased electricity consumption compared to FY2024, with total consumption decreasing to 1,360,747 kWh, representing a reduction of 29,198 kWh. This improvement reflects ongoing efforts to enhance operational efficiency and optimise energy usage across the Group's operations. The Group remains committed to monitoring energy performance and implementing practical initiatives to improve energy efficiency where feasible.

Moving forward, the Group aims to progressively improve energy efficiency and stabilise electricity intensity through continuous operational improvements, adoption of energy-efficient technologies, potential expansion of renewable energy initiatives, and further embedding sustainability practices across its operations and workforce.

	Unit	FY2023	FY2024	FY2025
Scope 1 ⁽ⁱ⁾	tco2e	17.06	14.36	14.48
Scope 2 ⁽ⁱⁱ⁾	tco2e	1,035.54	1,039.35	1,020.79
Total	tco2e	1,052.60	1,053.71	1,035.27

Note:

- (i) The conversion factor for petrol and diesel has been restated using the latest figure from the GHG Protocol – GHG Emissions from Transport or Mobile Sources. Reference: <https://ghgprotocol.org/calculation-tools-and-guidance>.
(ii) The conversion factor for electricity purchased has been restated using the Malaysia Energy Information Hub's (MEIH) emissions factors for Malaysian regions, and using Enerdata's global emissions factor database for China.

SUSTAINABILITY STATEMENT (cont'd)

WATER MANAGEMENT

The issue of water scarcity is becoming increasingly alarming due to several factors, such as climate change, inadequate water management, and contamination. Although we do not operate in water-stressed region, we are committed to implementing water conservation initiatives and fostering awareness among our employees regarding proper water management practices across all our premises. Some of our initiatives include:

Periodic inspection and maintenance of toilets, water tanks and other facilities to minimise water wastage	Install water-efficient taps with reduced flow rates for toilet faucets to promote sustainable water usage
Add water bottle into toilet flush tanks to reduce the amount of water used with each flush	Promote water-saving habits among employees by consistently raising awareness through reminders at our office premises

Across all our operation sites, we source water from established water supply companies with well-developed water distribution infrastructure. We do not withdraw water from oceans, rivers, lakes, natural ponds and wells. In adherence to our commitment to environmental responsibility, we do not discharge our wastewater into oceans, rivers, lakes, natural ponds and wells. Instead, all wastewater is directed to the sewage system for comprehensive treatment, ensuring responsible and sustainable water use throughout our operations.

Our water consumption primarily arises from manufacturing activities as well as sanitary and amenity purposes.

	Unit	FY2023	FY2024	FY2025
Water	m ³	16,003	13,470	11,950
Revenue	RM'000	242,516	222,092	184,228
Water intensity	m ³ /RM'000	0.0660	0.0607	0.0649

Note:

- (i) Water consumption data is compiled based on the monthly utility bills.
- (ii) Water intensity represents the water consumed (m³) per revenue (RM'000).

In FY2025, the Group recorded a 11.3% reduction in total water consumption compared to FY2024, reducing total consumption to 11,950 m³, representing a decrease of 1,520 m³. While the associated cost savings are not material to the Group's financial statements, this achievement reflects strong progress in resource efficiency.

Looking ahead, the Group has established a medium-term target to reduce total water consumption by 3% by 2028, using FY2025 as the baseline year, reinforcing its commitment to long-term sustainability and climate resilience.

WASTE MANAGEMENT

Waste management is crucial to preserving the environment. At UCHITEC, we take into consideration the use of chemicals in our manufacturing processes and ensure that proper protocols are adhered to. We have implemented protocols such as Work Procedure and Waste Handling, Emergency Preparedness and Response, and Scheduled Waste and Chemical Handling Work Instruction to ensure the practice of responsible waste disposal.

We uphold a strict zero-tolerance policy for non-compliance, consistently ensuring adherence to the Department of Environment's ("DOE") requirements for scheduled waste management, encompassing punctual and proper waste disposal. To reinforce our commitment, we have meticulously designated a specific area dedicated to the storage of scheduled waste, demonstrating our proactive measures to maintain regulatory compliance and environmental responsibility.

Industrial scraps and salvageable material are either sold to licensed scrap vendors or recycled or reused in the production line to minimise waste to the environment.

SUSTAINABILITY STATEMENT (cont'd)

WASTE MANAGEMENT (cont'd)

Other initiatives in waste management include the following:

Promote a paperless environment in the workplace by encouraging employees to utilise electronic means for sharing and storing documents	Reduce the use of printing or photocopying	Optimise paper usage by printing on both sides of paper whenever feasible
Implement a comprehensive waste management system by furnishing separate bins for efficient waste segregation, specifically designated for plastic, paper, and other materials.	Provide recycling guidelines to encourage employees' active participation in the workplace's recycling efforts	Promote reusable options and discourage the use of single-use plastics (e.g. plastic utensils)

In FY2025, the Group generated a total of 17.44 tonnes of waste, comprising both hazardous and non-hazardous waste. Of this, 17.22 tonnes were diverted from disposal through recycling, reuse, and partnerships with licensed scrap vendors, while 0.20 tonnes were sent for disposal. This represents a waste diversion rate of 98.70%.

Importantly, there were zero reported incidents of non-compliance with environmental regulations, reaffirming our strict zero-tolerance policy and commitment to DOE requirements.




Looking ahead, the Group aims to sustain high waste diversion performance and further strengthen material recovery practices. A FY2028 target of 80% recycling rate for defined recyclable waste streams has been established, supported by continued improvements in waste segregation practices and collaboration with licensed recycling vendors.

SOCIAL

At UCHITEC, our people are integral to our business and our success. We strive to create a safe, diverse and inclusive environment where we treat our employees fairly and with respect, and where they are encouraged to succeed and grow.

LABOUR PRACTICES AND HUMAN RIGHTS

Basic human rights shall be universally protected by any responsible business. Our human rights practices are clearly stated in our Code of Conduct and Employee Handbook. All employees are expected to adhere to these high standards that enshrines the following:

<p>Freely chosen employment</p> 	<p>We do not use forced, bonded (including debt bondage), indentured or involuntary prison labour. Neither do we exploit persons working for us by means of slavery or trafficking by means of threat, coercion or fraud. At UCHITEC, our terms of employment are voluntary and workers are free to leave at any time or terminate their employment upon reasonable notice under the terms of their labour contracts. We only hire foreign workers with legal work permits; they always have free access to their passports with accommodation provided.</p>
<p>Young workers</p> 	<p>Child labour is not to be used in any stage of the business process. We strictly adhere to the various restrictions on the employment of child labour imposed by both the local and international regulations.</p>
<p>Working hours</p> 	<p>Workweeks are not to exceed the maximum set by local law. We encourage reasonable working hours including overtime, except in emergency or unusual situations. However, overtime is voluntary and employees are paid according to statutory requirements.</p>

SUSTAINABILITY STATEMENT (cont'd)

LABOUR PRACTICES AND HUMAN RIGHTS (cont'd)

<p>Wages and benefits</p> 	<p>Compensation and benefits paid to employees shall comply with all applicable wage laws, including those relating to minimum wages, overtime hours and legally mandated benefits. We do not impose wage deduction as a disciplinary measure.</p>
<p>Humane treatment</p> 	<p>Across our organisation, we have embedded a culture of no harsh and inhumane treatment including any sexual harassment, sexual abuse, corporal punishment, mental or physical coercion or verbal abuse of workers; nor is there to be the threat of any such treatment. We have put in place clearly defined disciplinary policy in support of these requirements with multiple communication channels broadcast to all level of employees to ensure effective implementation throughout the Group.</p>
<p>Freedom of association</p> 	<p>We respect the rights of workers to associate freely, seek representation, and join workers' councils in accordance with local laws. We adopt open communication and direct engagement between workers and Management as we believe they are the most effective ways to resolve workplace and compensation issues. Our doors are always open for employees to communicate and share grievances with the Management regarding working conditions and management practices without fear of reprisal, intimidation, or harassment.</p>
<p>Non-discrimination</p> 	<p>UCHITEC embraces a workforce free of harassment and unlawful discrimination such as race, colour, age, gender, sexual orientation, ethnicity, disability, pregnancy, religion, political affiliation, union membership or marital status in hiring and employment practices such as promotions, rewards, and access to training. Hiring and remuneration are determined with reference to job related factors such as performance, qualifications and experience. In addition, employees are not subjected to medical tests that could be used in a discriminatory way. We accommodate our workers' religious practices as we understand and respect everyone's faith. The Company takes extra steps to provide the space, time, and flexibility to allow employees to meet their religious obligations.</p>
<p>Grievance mechanism</p> 	<p>The grievance procedure is designed to address complaints and disputes of employees related to working relationships, working conditions, employment practices and differences in interpretation of policies. Employees need to have an avenue to effectively communicate, including on any dissatisfaction or grievances, to ensure that concerns or issues are addressed early, safeguarding the mutual interests of the Group and employees and maintaining a healthy workplace morale.</p> <p>The Group's grievance mechanism is formalised in our Employee Handbook which is provided to all employees and is accessible by all employees via the Group's intranet. The grievance reporting process has several levels, including first discussing the issue with the employee's immediate supervisor to raising the issue to the Administration Department if the employee is not comfortable discussing the issue with their immediate supervisors, depending on the nature of the issue or the employee's preference. The Administration Department oversees the Group's grievance mechanism and processes based on established policies and procedures.</p>

During the year, there have been no substantiated complaints concerning human rights violations (forced or child labour, discrimination, harassment or other breach of human and labour rights).

	Unit	FY2023	FY2024	FY2025
Number of substantiated complaints concerning human rights violations	No.	0	0	0

Our commitment to protecting human rights extends to our suppliers. As outlined in our Supplier Code of Conduct, we expect our suppliers to conduct their business in a manner that upholds the human rights of all individuals, treating them fairly and in accordance with all applicable laws. UCHITEC do not tolerate the occurrence of involuntary labour, child labour, prison labour, bonded labour or human trafficking in our operations or supply chain. We require our suppliers to take proactive and reasonable steps to identify, prevent and manage human rights impacts, reporting any incidents promptly.

In addition, we emphasis the promotion of equal employment opportunities by our suppliers, prohibiting discrimination based on race, colour, gender, national origin, sex orientation, religion, age, disability status or any other personal characteristic unrelated to job performance and will comply with all applicable employment discrimination laws. This also applies to the treatment of other counterparties.

We strictly prohibit suppliers from engaging in any form of harassment, including sexual harassment and bullying of any employee on the basis of any status protected by law. It can be in the form of physical, verbal, visual or any conduct toward a person that is unwelcomed by that person and has the purpose or effect of creating an intimidating, hostile or offensive work environment. This includes the conduct of anyone in the workplace, such as employees of UCHITEC and non-employees.

SUSTAINABILITY STATEMENT (cont'd)

EMPLOYEE WELFARE

The welfare of our employees is closely monitored to ensure compliance with labour laws and to protect their human rights.

We adhere to the Employment Act 1955, which is the main legislation governing labour matters in Malaysia. We offer competitive remuneration packages and benefits to attract top talent, as well as the Employee Share Option Scheme ("ESOS"), a long-term incentive plan to motivate employees to work towards better performance through greater productivity and loyalty.

To foster a healthy work environment and boost productivity levels, UCHITEC implemented various welfare initiatives in the past year aimed at motivating and inspiring our employees. These include organising events such as a festival hi-tea, an annual trip, and an annual dinner, among other activities. Through these initiatives, we strive to create a positive and encouraging workplace culture that supports the well-being and growth of our team members.



Annual Dinner



Recognizing Outstanding Service & Dedication

SUSTAINABILITY STATEMENT (cont'd)

EMPLOYEE WELFARE (cont'd)



Hi-tea session



Bowling tournament



Appreciation session for employees



2025 Company Trip to Hatyai and Songkhla







SUSTAINABILITY STATEMENT (cont'd)

EMPLOYEE WELFARE (cont'd)



2025 Company Trip to Melaka

The benefits and privileges provided to our permanent full-time employees include:

Benefits	
<p>Statutory Benefits</p> 	<ul style="list-style-type: none"> • Adhere to minimum wages • Statutory contributions such as EPF, SOCSO, EIS and HRDF • Overtime payments • Public holidays
<p>Leave Provision</p> 	<ul style="list-style-type: none"> • Annual leave • Medical leave • Maternity leave • Paternity leave • Marriage leave • Compassionate leave • Exam leave
<p>Employment Benefits</p> 	<ul style="list-style-type: none"> • ESOS • Overtime compensation • Subsidised meal coupons • Outpatient medical benefits • Group hospitalisation and surgical insurance • Group personal accident insurance • Group term life insurance • Transportation to/from work • Telecommuting or work from home (for applicable roles) • Flexible working hours (for applicable roles) • Annual dinner/ gathering / events • Wedding congratulatory gift • New-born baby gift • Employee birthday gift • Christmas gift • Festival hi-tea • Annual trip • Long service award • Outstanding performance award
<p>Facilities</p> 	<ul style="list-style-type: none"> • Car park • Canteen • Gymnasium • Badminton court • Personal lockers • Prayer rooms • First aid room

SUSTAINABILITY STATEMENT (cont'd)

EMPLOYEE DEVELOPMENT AND TALENT RETENTION

The Group is committed to its social responsibilities at the workplace, including compliance and respect for human rights. This involves recruiting employees under fair and equitable terms, as well as offering equal opportunities for career advancement based on performance. Throughout the year, we carried out continuous learning and development programmes to equip our employees with relevant skills, knowledge and experience to enhance their individual competencies and ultimately, add value to the Group. These programmes include:

Career mapping and succession planning to develop an employee's capabilities and facilitate their career growth

Competency assessment to identify employees' training needs

Annual performance evaluation for all employees at all levels

Annual training calendar and budget set for both in-house and external training for all departments

We also place great importance on 'On-the-Job' training ("OJT") as we believe that our workforce can gain more from first-hand technical experience. As a result, we traditionally offer more hours of OJT than classroom training.



Sustainability Health Training - Employee Physical & Mental Wellness (Climate Change)



Positivity at the Workplace for Balancing Mental Health



Innovate to Simplify – A Practical Guide to Issue Resolution and Process Improvement



Effective Time Management & Productivity

SUSTAINABILITY STATEMENT (cont'd)

EMPLOYEE DEVELOPMENT AND TALENT RETENTION (cont'd)



Mastering Clear and Impactful Interactions and Meeting Excellences



Leadership and Supervisory Excellence Inspiring People and Driving Performance



Integrated Management Systems ISO Awareness Training

During this reporting period, we conducted a total of 2,514 hours of training throughout all our operations, with an average of 9 training hours per employee (2024: 3,314 hours of training with an average of 12 training hours per employee).

	Unit	FY2023	FY2024	FY2025
Manager and above	Hours	364	358	196
Executive	Hours	1,228	2,196	1,578
Non-Executive	Hours	626	760	740
Total	Hours	2,218	3,314	2,514

The Group values talent retention as vital for sustainable growth. To enhance this, it fosters open communication through workplace reporting, employee surveys, and performance appraisals.

These efforts ensure effective feedback and address challenges like labour shortages and high turnover rates.

The total number of employee turnover by employee category for the Group's operations are summarised in the table below:

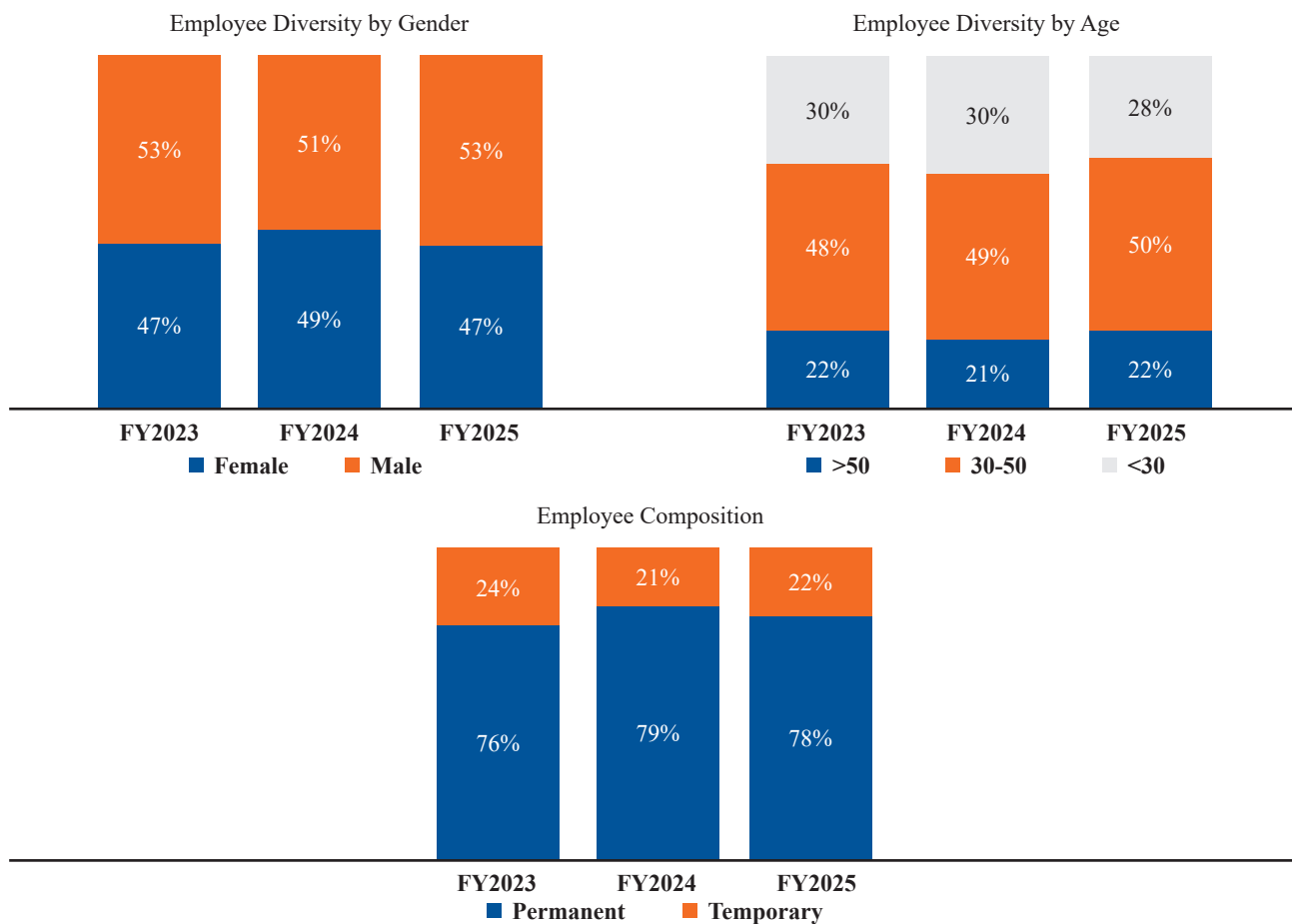
	Unit	FY2023	FY2024	FY2025
Manager and above	No.	2	3	4
Executive	No.	7	6	5
Non-Executive	No.	9	18	9
Total	No.	18	27	18

SUSTAINABILITY STATEMENT (cont'd)

EMPLOYEE DIVERSITY

To uphold our commitment as an ethical and socially responsible employer, we strive to promote diversity among our employees. This fosters a healthy culture where employees are recognised and valued for their diverse skills, experiences and background. When employees feel supported and empowered, the Group is able to innovate and grow while maintaining its competitive position in the industry. As of December 31, 2025, our workforce comprises 265 dedicated employees, with 53% being male employees and 47% female employees. To promote women in leadership, 39% of managerial role (managers and above) are represented by women.

The Group's recruitment process is based solely on the merit and qualifications of the candidates. Our remuneration policy ensures that no pay distinctions are made based on gender or ethnicity.



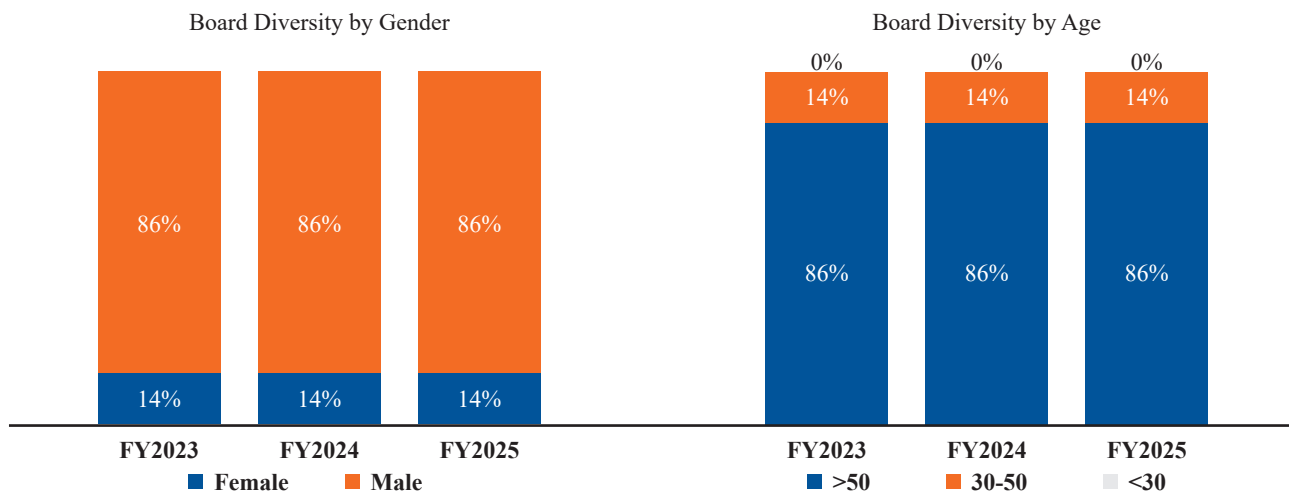
By gender	Unit	FY2023		FY2024		FY2025	
		Female	Male	Female	Male	Female	Male
Manager and above	%	41	59	47	53	39	61
Executive	%	52	48	55	45	57	43
Non-Executive	%	45	55	46	54	44	56
Total	%	47	53	49	51	47	53

By age	Unit	FY2023			FY2024			FY2025		
		>50	30-50	<30	>50	30-50	<30	>50	30-50	<30
Manager and above	%	66	34	0	60	40	0	61	39	0
Executive	%	18	66	16	20	62	18	23	59	18
Non-Executive	%	15	40	45	14	45	41	13	49	38
Total	%	22	48	30	21	49	30	22	50	28

	Unit	FY2023	FY2024	FY2025
Contractors/ temporary staffs	%	24	21	22

SUSTAINABILITY STATEMENT (cont'd)

EMPLOYEE DIVERSITY (cont'd)



By gender	Unit	FY2023		FY2024		FY2025	
		Female	Male	Female	Male	Female	Male
Director	%	14	86	14	86	14	86

By age	Unit	FY2023			FY2024			FY2025		
		>50	30-50	<30	>50	30-50	<30	>50	30-50	<30
Director	%	86	14	0	86	14	0	86	14	0

OCCUPATIONAL HEALTH AND SAFETY

Uchi Optoelectronic (M) Sdn. Bhd. (“UOM”) and Uchi Technologies (Dongguan) Co., Ltd. (“Uchi Dongguan”) are both ISO 45001:2018 certified, reflecting the Group’s steadfast commitment to strengthening its Occupational Health and Safety (OH&S) management systems across all operations. This certification underscores our dedication to safeguarding employees as well as relevant outsourcing and contracting representatives.

The Group’s OH&S Policy promotes a safe and healthy work environment by proactively eliminating hazards and minimizing occupational risks. To embed safety awareness into daily operations, we conduct regular first aid training, fire drills, and plant evacuation exercises—instilling essential knowledge and values that support a resilient safety culture.

Oversight of OH&S matters is anchored in our governance framework. The Managing Director holds overall responsibility for OH&S management and has formally delegated operational authority to the appointed OH&S Management Representative (MR), supported by an assistant from the management team. This structure ensures accountability, regulatory alignment, and effective implementation of safety protocols.

To foster cross-functional coordination, the MR is supported by the OH&S Steering Committee, comprising departmental representatives and/or members of the management team. The committee plays a pivotal role in guiding OH&S initiatives, monitoring performance, and driving continuous improvement.

Additionally, the Company maintains a Safety and Health Committee, as outlined in the Safety and Health Committee Chart. This committee includes both employer and employee representatives, ensuring balanced participation and compliance with statutory requirements under the Occupational Safety and Health Act.

SUSTAINABILITY STATEMENT (cont'd)

OCCUPATIONAL HEALTH AND SAFETY (cont'd)

Together, these governance mechanisms reflect the Group’s proactive approach to risk management, stakeholder engagement, and the continuous enhancement of workplace safety practices.

In FY2025, 88 employees were trained in health and safety standards:

	Unit	FY2023	FY2024	FY2025
Employees trained on Health and Safety standards	No.	79	93	88



Fire drill

In FY2025, we achieved zero work-related fatalities and lost time incident rate as shown below:

	Unit	FY2023	FY2024	FY2025
Work-related fatalities	No.	0	0	0
Lost time incident injuries	No.	0	0	0
Lost time incident rate	No.	0	0	0

Note: Lost time incident rate= Number of lost time injuries / total number of work hours x 1,000,000

LOCAL COMMUNITIES

At UCHITEC, our corporate social responsibility (“CSR”) vision is rooted in a culture of care, responsibility, and long-term value creation. We believe that integrating social responsibility into our business strategies is essential for the sustainable growth of the Company and the well-being of the communities we serve.

Throughout FY2025, UCHITEC continued to uphold this commitment by actively supporting local communities through charitable partnerships, employee-led initiatives, and targeted philanthropic contributions. These efforts reflect our belief that meaningful engagement begins with listening, responding, and contributing to causes that matter.

SUSTAINABILITY STATEMENT (cont'd)

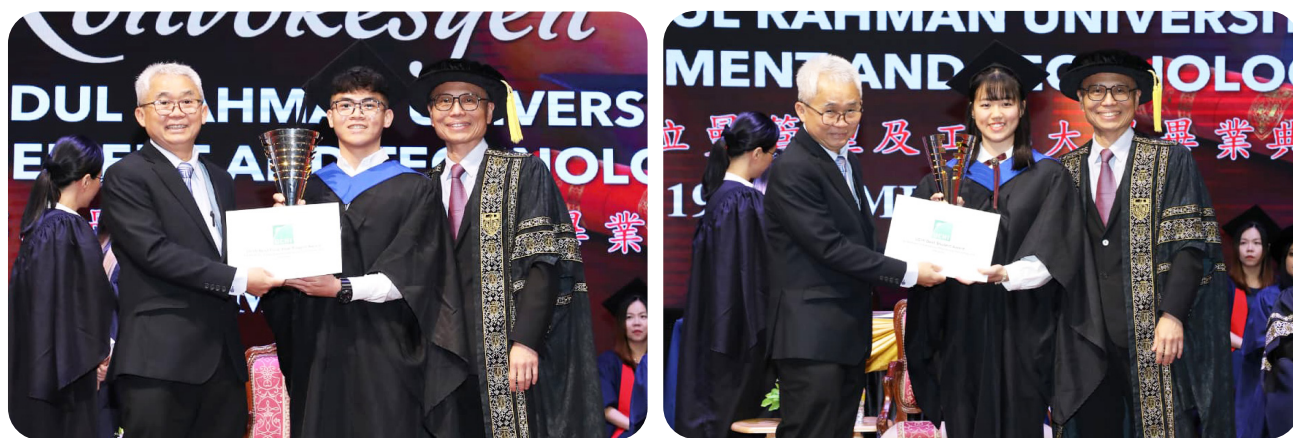
LOCAL COMMUNITIES (cont'd)

During the financial year under review, we contributed a total of RM80,000, positively impacting 165 individuals across various community-focused programmes.

Community	Amount (RM)	No. of Beneficiaries
MyKasih ('Love My School' cashless bursary programme)	48,000	50
Program Penanaman Pokok Pinang Peringkat Negeri Pulau Pinang	20,000	Tree Planting organised by YB Dato' Seri Sundarajoo A/L Somu, EXCO Perumahan dan Alam Sekitar Negeri Pulau Pinang, Kerajaan Negeri, and MBSP
Befrienders Penang (Pertubuhan Sedia Bersahabat Pulau Pinang)	2,000	Everyone
The Children's Protection Society (CPS)	2,000	33
St. John Ambulance Penang	2,000	Everyone
The Salvation Army	2,000	20
The Penang Buddhist Association Senior Citizens' Home	2,000	40
Persatuan Untuk Kanak-kanak Terencat Akal Seberang Perai Utara Butterworth	2,000	22
Total	80,000	

	Unit	FY2023	FY2024	FY2025
Total amount invested where the target beneficiaries are external parties	RM	136,000	125,980	80,000
Total number of beneficiaries of the investment in community	No.	390	921	165

The Group has also hired 18 interns who are undergoing an internship programme in the Engineering Department and Mechatronic Development Division.



The graduation of our sponsored students marks a milestone in our journey to nurture future leaders who will drive sustainable progress.

SUSTAINABILITY STATEMENT (cont'd)

LOCAL COMMUNITIES (cont'd)



Sponsored to Tree Planting organised by YB Dato’ Seri Sundarajoo A/L Somu, EXCO Perumahan dan Alam Sekitar Negeri Pulau Pinang, Kerajaan Negeri, and MBSP



GOVERNANCE

CORPORATE GOVERNANCE AND ETHICS

At UCHITEC, we understand that upholding good corporate governance and ethics is paramount as it establishes a foundation of trust among stakeholders, fosters a positive corporate culture and enhances the Company’s reputation. Hence, we seamlessly integrate responsible business practices into our corporate governance framework, ensuring that our business’ ethical values remain uncompromised as we strive to achieve our corporate goals at UCHITEC.



It is our policy that we take zero-tolerance approach to corruption and bribery. We conduct all our business in an honest, ethical and transparent manner. We are committed to acting professionally, fairly and with integrity in all our relationships and business dealings in accordance with our Code of Business Conduct and Ethics Policy, and to implement and enforce effective system to counter bribery. We will uphold all laws relevant to countering corruption and bribery. We remain bound by the laws of Malaysia, including the Malaysian Anti-Corruption Commission Act 2009 and any of its amendments or re-enactments that may be made by the relevant authority from time to time in respect of our conduct both at home and abroad.

The Board has continuously aimed to promote sound governance through policies which comply with the latest regulatory requirements and the principles of best practices. These include our Code of Ethics, Whistle Blowing Policy, and Anti-Bribery and Corruption Policy which are made available on the Company's website at www.uchi.net. The importance of these policies was communicated to all the directors and employees to ensure that our core values are recognised and upheld by everyone in the Company.

<p>Code of Ethics</p> 	<p>UCHITEC is committed to the highest standards of ethical business conduct. The principles on which this Code rely are those that concern transparency, integrity, accountability and civic social responsibility.</p>
<p>Whistle Blowing Policy</p> 	<p>UCHITEC has put in place a Whistle Blowing Policy for preventing and detecting defalcations, misappropriations and other irregularities, by encouraging stakeholders to be confident in raising serious genuine concerns through the whistleblowing channel.</p>

SUSTAINABILITY STATEMENT (cont'd)

CORPORATE GOVERNANCE AND ETHICS (cont'd)

<p>Anti-Bribery and Corruption Policy</p> 	<p>UCHITEC has established an Anti-Bribery and Corruption Policy that outlines UCHITEC's commitment toward its ethical business practices complying with the Malaysian Anti-Corruption Commission Act 2009 and any of its amendments or re-enactments that may be made by the relevant authority from time to time.</p> <p>This Policy applies to all individuals working for UCHITEC at all levels and grades which include Directors, Managers, Employees (who are employed full time, on probation, contractually or temporarily), the Board and any third parties associated with us (suppliers, contractors, agents, consultants, outsourced personnel, distributors, advisers, government and public bodies including their advisors, representatives and officials).</p>
<p>Corporate governance and compliance</p> 	<p>The Board is committed to uphold the highest standards of corporate governance conduct, sustainability governance and best practices as laid out in the Main Market Listing Requirements (“MMLR”) of Bursa Malaysia and Malaysia Code on Corporate Governance. Corporate governance policies are elaborated in the Corporate Governance Statement on page 62 to 71 of this annual report.</p>

All our new employees undergo an induction program where they will be briefed on our Group’s Anti-Bribery and Corruption Policy and other accompanying policies and procedures. In addition, we ensure our existing employees receive ongoing refresher training on anti-corruption to uphold a steadfast commitment to ethical practices.

	Unit	FY2023	FY2024	FY2025
Manager and above	%	100	100	100
Executive	%	80	95	95
Non-Executive	%	92	84	83

During the financial year under review, we have undertaken a corruption risk assessment that covers all of our operations.

	Unit	FY2023	FY2024	FY2025
Operations assessed for corruption related risks	%	100	100	100

As of December 31, 2025, we recorded zero incidents of corruption across our operations.

	Unit	FY2023	FY2024	FY2025
Confirmed incident of corruption	No.	0	0	0

In alignment with the Company’s commitment in enhancing the social responsibility of our supply chain practices, we have established the Supplier Code of Conduct, which all suppliers are required to adhere to. We expect full compliance from our suppliers with all the anti-corruption principles, conducting all business dealings with utmost transparency. As indicated in the Supplier Code of Conduct, all suppliers shall:

- ✓ Committing to promote values of integrity, transparency, accountability and good corporate governance;
- ✓ Strengthening internal systems that support corruption prevention;
- ✓ Fighting any form of corrupt practice; and
- ✓ Supporting corruption prevention initiatives by the Government and the local authorities.

SUSTAINABILITY STATEMENT (cont'd)

DATA PRIVACY AND SECURITY

At our company, we understand the crucial role that data protection and privacy play in building trust with our stakeholders and ensuring the sustained success of our business. Accordingly, we place a high priority on the implementation of an integrated data protection and information security strategy to safeguard data and privacy.

Our practices include:

- ✓ Safeguarding personal information by limiting access and usage to authorised individuals.
- ✓ Controlling system access with privileged access controls, policy-based password management, and network segmentation to restrict access to sensitive areas.
- ✓ Protecting resources with a comprehensive security strategy that includes firewalls, audit logs, anti-virus and anti-malware software, intrusion detection and prevention system, and patches and updates management to keep the systems secure and up-to-date.
- ✓ Enabling disaster recovery to quickly restore vital data and systems after unexpected outages or disasters, minimising the impact on the organisation and its customers.
- ✓ Conducting periodic backups of system and data on and off site to ensure their availability in the event of system failure or data loss.
- ✓ Providing awareness training to our employees to equip them with the necessary knowledge to identify and prevent cyber threats.
- ✓ Requiring stakeholders, where applicable, who have access to sensitive information to sign Non-Disclosure Agreements (NDAs), ensuring that any accessed or shared information is kept confidential or compliant with agreed terms.

We continuously review and enhance our security measures to ensure compliance with industry standards and best practices.

In FY2025, there were no reports of major cyber security violations and no cases related to breaches of data or complaints received from external stakeholders.

	Unit	FY2023	FY2024	FY2025
Number of substantiated complaints concerning breaches of customer privacy and losses of customer data	%	0	0	0